MEMORANDUM

TO: Board of Directors, Massachusetts School Building Authority
Massachusetts School Building Authority
FROM: James A. MacDonald, First Deputy Treasurer and Chief Executive Officer
John K. McCarthy, Executive Director and Deputy Chief Executive Office
DATE: June 20, 2018
RE: Recommendation for 2018 Accelerated Repair Program Invitations

Recommendation

That the Executive Director be authorized to invite each of the schools listed in Attachment A, attached hereto, into the Accelerated Repair Program (the "ARP") to collaborate with the Massachusetts School Building Authority (the "MSBA") to conduct a Feasibility Study, as described in 963 CMR 2.00 et seq. The purpose of each Feasibility Study shall be to better understand the problems identified by the district in the Statement of Interest submitted to the MSBA and explore options to repair said problems.

That the Executive Director be authorized to do all acts, to execute and deliver any and all documents and agreements, and to expend all funds necessary or desirable, in connection with conducting said Feasibility Study for each of the schools listed in Attachment A.

Discussion

Following the receipt of 60 Statements of Interest (the "SOIs") filed in 2018 for the Accelerated Repair Program (the "ARP"), the Massachusetts School Building Authority (the "MSBA") performed a review of the information provided by the districts based upon the non-qualifying conditions noted below and for conformance with the ARP program. The initial review resulted in 51 of the 60 schools qualifying for consideration for participation in the ARP program.

Non-Qualifying Accelerated Repair Program Conditions*

Roof Age <20	System is less than 20 years of age
Window Age <30	System is less than 30 years of age
Boiler Age <20	System is less than 20 years of age
Proposed Project Cost	Proposed total project cost is projected as less than $250,000
Overcrowding	School is judged by the district to be over-crowded
School Consolidation	District is considering the facility for potential consolidation
Building Usage	Primary use of the building is for non-educational purposes
Outside Scope	SOI itself identifies construction beyond roofs, windows, or boilers
Excess Boiler Scope	SOI itself identifies boiler construction, excluding heating fuel storage and/or delivery, beyond the physical limits of the existing boiler room(s)
School SOI History	Facility condition not identified in the SOI remains unresolved from previous MSBA SOI review
Future Project	District plans a future construction project for MSBA participation going beyond roofs, windows/doors, and boilers for the school
District-Wide Review	District is reviewing facility deficiencies to further identify its needs and priorities

*The conditions were described in the 2018 Statement of Interest ("SOI") for Accelerated Repair Program overview provided to all Superintendents.

Historically, the MSBA has invited approximately 35 to 50 SOIs for the ARP program annually. Consistent with the communication provided annually regarding the SOI process, among the factors the MSBA may consider should the MSBA be required to limit the number of invitations due to its annual statutory funding cap are the degree of the disrepair of the systems to be replaced and the frequency with which issues associated with that disrepair arise.

In 2017, given the budget impact from the number of SOIs filed for the ARP program, the MSBA was only able to consider SOIs with systems of 30 years or more. The MSBA staff's recommendation to invite systems of 30 years or more resulted in the invitation of 36 schools from the otherwise qualifying 69 schools for which SOIs were received.

In 2018, the budget for the ARP was established in the Statement of Interest Process Overview as approximately $50 million. The qualifying system age requirement to submit an SOI for roofs and boilers remained at 20 years; however, the qualifying age requirement to submit an SOI for windows/doors changed from 20 to 30 years. It was noted that dependent upon the quantity of the ARP SOIs received, the MSBA may need to limit the number of invitations to meet its budget and therefore, there may be further changes to the age requirements.

Given the budget impact from the number of SOIs filed for the ARP program in 2018, at the May 9, 2018 Facilities Assessment Subcommittee Meeting, MSBA staff recommended further limiting the number of ARP invitations this year. For 2018, MSBA staff recommended that only systems of 25 years or more for roofs, 30 years or more for windows/doors, and 25 years or more for boilers be considered for invitation.

For the 2018 ARP program, MSBA staff's recommendation to invite systems of 25 years or more for roofs, 30 years or more for windows/doors, and 25 years or more for boilers results in the consideration of 34 of the 51 qualifying schools. The MSBA conducted site visits at 33 of the 34 schools from April 10, 2018 to May 3, 2018. To complete the review process, the MSBA conducted a conference call with the district of the remaining school, which received a site visit last year. Upon collecting and reviewing additional information during and after the site visits, MSBA staff recommends the 34 schools for invitation to the 2018 ARP program at the June 27, 2018 Board of Directors Meeting.

Attached to this memorandum are three Attachments:

- Attachment A identifies the schools recommended for invitation at the June 27, 2018 Board of Directors Meeting as well as the recommended project scope.
- Attachment B identifies the schools not recommended for invitation as well as the reason(s).
- Attachment C is the Statement of Interest for Accelerated Repair Program as referenced in the Statement of Interest Process Overview

Attachment A

Recommendation for Invitation to the 2018 Accelerated Repair Program

District	School	Age of Existing Building	Grade	2017/2018 Enrollment	Existing Square Footage	Scope Requested by District	Invited Scope Recommendation	Declined Scope Recommendation	Reasons for Declined Invitation
Blackstone-Millville	Millville Elementary	1992	PK-5	285	70,386	Windows / Doors, Boilers	Boilers	Windows / Doors	Window Age < 30
Boston	James Otis	1905	PK-5	398	35,100	Windows / Doors	Windows / Doors		
Boston	O'Bryant School of Math/Science	1977	7-12	1,437	197,943	Windows / Doors	Windows / Doors		
Boston	Snowden International High	1885	9-12	444	36,400	Roof	Roof		
Boston	Josiah Quincy (Lower)	1976	K-5	832	212,079	Boilers	Boilers		
Boston	Rafael Hernandez	1923	K-8	389	64,313	Boilers	Boilers		
Boston	Donald Mckay	1926	PK-8	778	79,082	Boilers	Boilers		
Boston	Lyndon	1919	PK-8	582	93,374	Boilers	Boilers		
Bourne	Bourne High	1961	9-12	436	150,000	Roof	Roof		
Cambridge	Graham and Parks	1960	PK- 5	392	79,373	Roof	Roof		
Danvers	Highlands	1956	K-5	373	54,858	Roof	Roof		
East Longmeadow	Meadow Brook	1969	PK-2	563	74,300	Roof	Roof		
Fall River	Westall	1908	K-12	57	45,630	Roof, Boilers	Roof, Boilers		
Fall River	Resiliency Preparatory	1927	7-12	250	170,996	Roof, Boilers	Roof, Boilers		

Attachment A

Recommendation for Invitation to the 2018 Accelerated Repair Program

District	School	Age of Existing Building	Grade	2017/2018 Enrollment	Existing Square Footage	Scope Requested by District	Invited Scope Recommendation	Declined Scope Recommendation	Reasons for Declined Invitation
Lynn	Lynn Vocational Technical Institute	1983	9-12	1,008	98,000	Roof	Roof		
Nashoba Valley Tech	Nashoba Valley Tech High	1968	9-12	698	205,000	Roof, Windows / Doors, Boilers	Roof, Windows / Doors	Boilers	Boiler Age < 25
New Bedford	John Avery Parker	1964	PK-5	285	53,669	Roof	Roof		
New Bedford	Trinity Day Academy	1931	6-12	79	45,000	Boilers	Boilers		
New Salem-Wendell	Swift River	1976	PK-6	152	36,000	Windows / Doors	Windows / Doors		
Newton	F A Day Middle	1971	6-8	978	152,990	Boilers	Boilers		
Newton	Bigelow Middle	1967	6-8	525	92,500	Boilers	Boilers		
Norfolk	H Olive Day	1992	PK-2	462	81,560	Roof	Roof		
Norfolk County Agriculture	Norfolk County Agricultural Technical High	1915, 1966/1982, 1988, 1966	9-12	550	203,574	Partial Roof, Partial Windows / Doors, Partial Boilers	Partial Roof, Partial Windows / Doors, Partial Boilers		
Quaboag Regional	West Brookfield Elementary	1953	PK-6	304	62,700	Windows / Doors	Windows / Doors		
Springfield	Milton Bradley	1964	K-5	545	113,026	Roof	Roof		
Springfield	High School/Science-Tech	1951	9-12	1,304	247,546	Boilers	Boilers		
Swansea	Joseph Case High	1975	9-12	535	130,200	Boilers	Boilers		
Tantasqua	Tantasqua Reg Jr High	1974	7-8	590	149,766	Windows / Doors	Windows / Doors		

Attachment A

Recommendation for Invitation to the 2018 Accelerated Repair Program

District	School	Age of Existing Building	Grade	2017/2018 Enrollment	Existing Square Footage	Scope Requested by District	Invited Scope Recommendation	Declined Scope Recommendation	Reasons for Declined Invitation
Taunton	Taunton Alternative High	1924	9-12	89	70,297	Roof, Windows / Doors	Roof, Windows / Doors		
Ware	Ware Middle	1961	4-6	335	70,462	Windows / Doors	Windows / Doors		
Ware	Stanley M Koziol Elementary	1971	PK-3	412	50,714	Boilers	Boilers		
West Bridgewater	Howard	1958	4-6	270	45,000	Roof	Roof		
Westborough	Elsie A Hastings Elementary	1970	PK-3	500	77,432	Roof, Windows / Doors, Boilers	Roof, Windows / Doors, Boilers		
Worcester	Challenge and Reach Academy	1897	4-10	60	27,813	Roof, Windows / Doors, Boilers	Roof, Windows / Doors, Boilers		

Attachment B

Not Recommended for Invitation to the 2018 Accelerated Repair Program

District	School	Age of Existing Building	Grade	2017/2018 Enrollment	Existing Square Footage	Scope Requested by District	Invited Scope Recommendation	Declined Scope Recommendation	Reasons for Declined Invitation
Attleboro	Cyril K. Brennan Middle	1997	5-8	552	106,000	Roof		Roof	Roof Age < 25
Attleboro	Wamsutta Middle	1997	5-8	579	106,000	Roof		Roof	Roof Age < 25
Blackstone-Millville	A F Maloney	1988	3-5	299	34,881	Windows / Doors		Windows / Doors	Window Age < 30
Chesterfield-Goshen	New Hingham Regional Elementary	1998	PK-6	136	32,865	Roof		Roof	Roof Age < 25
Dudley-Charlton Reg	Shepherd Hill Regional High	1973	9-12	1,168	192,247	Roof		Roof	Roof Age < 25
Gardner	Gardner Middle	1997	5-7	552	126,722	Roof		Roof	Roof Age < 25
Gill-Montague	Gill Elementary	1955	K-6	134	18,320	Roof		Roof	Roof Age < 25
Melrose	Melrose High	1975	9-12	988	241,000	Roof		Roof	Roof Age < 25
Mendon-Upton	Nipmuc Regional High	1997	9-12	650	147,000	Roof		Roof	Roof Age < 25
Quabbin	New Braintree Grade	1997	K-1	108	27,750	Roof		Roof	Roof Age < 25
Quincy	Francis W Parker	1916	K-5	313	51,092	Boilers		Boilers	Boiler Age < 25
Quincy	Point Webster Middle	1917	5-8	356	89,300	Windows / Doors		Windows / Doors	Window Age < 30
Reading	Reading Memorial High	1957	9-12	812	375,000	Boilers		Boilers	Boiler Age < 25
Shutesbury	Shutesbury Elementary	1972	PK-6	121	32,557	Roof		Roof	Proposed Project Cost, Roof Age < 25

Attachment B

Not Recommended for Invitation to the 2018 Accelerated Repair Program

District	School	Age of Existing Building	Grade	2017/2018 Enrollment	Existing Square Footage	Scope Requested by District	Invited Scope Recommendation	Declined Scope Recommendation	Reasons for Declined Invitation
Springfield	Arthur T Talmadge	1954	K-5	255	37,055	Windows / Doors, Boilers		Windows / Doors, Boilers	SOI History
Springfield	Gerena	1975	PK-5	722	228,921	Windows / Doors		Windows / Doors	District-Wide Review
Springfield	Glenwood	1930	K-5	298	38,637	Roof		Roof	Roof Age < 25
Springfield	High School Of Commerce	1915	9-12	1,079	266,952	Roof		Roof	Roof Age < 25
Springfield	Indian Orchard Elementary	1924	PK-5	666	88,498	Roof, Boilers		Roof, Boilers	Roof Age < 25, Boiler Age < 25
Springfield	Sumner Avenue	1912, 1914	PK-5	593	82,339	Roof, Boilers		Roof, Boilers	Roof Age < 25, Boiler Age < 25
Springfield	Thomas M Balliet	1948	PK-5	318	56,778	Windows / Doors		Windows / Doors	Window Age < 30
Springfield	Washington	1918	PK-5	417	57,639	Roof		Roof	District-Wide Review, Roof Age < 25
Taunton	Benjamin Friedman Middle	2001	5-7	762	110,000	Roof		Roof	Roof Age < 25
Taunton	East Taunton Elementary	1997	K-4	618	83,127	Roof		Roof	Roof Age < 25
Taunton	Joseph C Chamberlain	1999	K - 4	529	83,127	Roof		Roof	Roof Age < 25
Westfield	Westfield High	1973	9-12	1,250	278,000	Roof		Roof	Roof Age < 25

Statement of Interest ("SOI") for Accelerated Repair Program

Introduction

The Massachusetts School Building Authority's (the "MSBA's") grant program is a non-entitlement, competitive program, and its grants are distributed by the MSBA Board of Directors, based on need and urgency, as expressed by the district and validated by the MSBA. The MSBA completes a review of available information regarding all districts that submit a Statement of Interest ("SOI") for the Accelerated Repair Program ("ARP") each year. The MSBA encourages all interested districts to submit an SOI to the MSBA, but the ARP is not appropriate for all potential projects. The ARP is for the partial or full replacement of roofs, windows/doors, and/or boilers.

The following information provides an overview of the SOI process from initial opening of the SOI period each January until the Board of Directors votes to authorize ARP invitations at a subsequent late spring/summer Board meeting.

The SOI Filing Period

The MSBA opens its SOI system annually for districts to file one or more SOIs for either the Core Program or the ARP. The SOI is the tool districts use to identify the deficiencies and/or programmatic issues that exist in their facilities. Districts should submit one SOI per school for each school that they believe requires a project. An SOI should only be filed for a facility where a district has the ability to fund a schematic design within nine months and a total project budget within 18 months. Over the last several years, the SOI system has opened in early January. SOIs are typically due for the ARP in early February and for the Core Program in early April.

Historically, the MSBA has invited approximately 35 to 50 SOIs for the ARP annually. The number of invitations that the Board is able to authorize each year varies. Among the factors the MSBA may consider should the MSBA be required to limit the number of invitations due to its annual statutory funding cap are the degree of the disrepair of the systems to be replaced and the frequency with which issues associated with that disrepair arise. The table below illustrates the number of SOIs that have resulted in approved projects in the ARP in past years.

Repair Program	Districts	Schools	Total Project Budgets	Maximum Facility Grants
2017 Accelerated	20	36	$7,166,775*	$2,734,201
2016 Accelerated	28	48	$156,598,234	$83,007,586
2015 Accelerated	24	43	$136,680,652	$91,974,052
2014 Accelerated	34	47	$108,410,084	$65,388,035
2013 Accelerated	25	45	$94,650,790	$54,662,551
2012 Accelerated	24	36	$63,009,653	$38,267,952

In 2017, given the budget impact from the number of SOIs filed for the ARP, the MSBA was only able to consider SOIs with systems of 30 years or more. The MSBA staff's recommendation to invite systems of 30 years or more resulted in the invitation of 36 schools from the otherwise qualifying 69 schools for which SOIs were received.

In 2018, the budget for the ARP is approximately $50 million. The qualifying system age requirement to submit an SOI for roofs and boilers will remain at 20 years; however, the qualifying age requirement to submit an SOI for windows/doors will change from 20 to 30 years. Dependent upon the quantity of the ARP SOIs received, the MSBA may need to limit the number of invitations to meet its budget and therefore, there may be further changes to the age requirements.

As a project would not qualify for the ARP, a district should not file an SOI for the ARP if:

- the roof is less than twenty years old;
- the boiler is less than twenty years old;
- the windows/doors are less than thirty years old;
- the proposed project cost is projected as less than $250,000;
- the school is judged by the district to be over-crowded;
- the district is considering the facility for potential consolidation;
- the primary use of the building is for non-educational purposes;
- the SOI itself seeks construction beyond roofs, windows/doors, or boilers;
- the SOI itself seeks boiler construction, excluding heating fuel storage and/or delivery, beyond the physical limits of the existing boiler room(s);
- a facility condition not identified in the SOI remains unresolved from a previous MSBA SOI review;
- the district plans a future construction project for MSBA participation going beyond roofs, windows/doors, and boilers for the school; or
- the district is reviewing facility deficiencies to further identify its needs and priorities.

If a project does qualify for the ARP, the full scope of the project may not be fully reimbursable. Scope that may be required to complete the project but will not be eligible for reimbursement includes:

- Building systems in spaces deemed ineligible per MSBA Regulations (swimming pools, hockey rinks, field houses and other such systems)
- Americans with Disabilities Act ("ADA") upgrades necessitated when the estimated cost of the repair project exceeds 30% of the assessed value of the building
- Building systems beyond ARP scope (extended floor or ceiling replacements, fire protection systems and other such systems)
- Partial replacement of building systems with years of service less than what has been invited to the 2018 ARP
- Installation of canopies and vestibules
- Replacement of underground storage tanks or gas lines up to the boiler room
- Replacement of rooftop heating, ventilation and air conditioning units

- Site work associated with sub-grade roof drainage
- Temporary repairs to building systems

The Funding Cap

The Commonwealth irrevocably dedicated a 1% statewide sales tax, known as the School Modernization Trust fund ('SMART Fund'), to the MSBA's capital program. The sales tax collection informs the amount of the annual funding cap to which the MSBA can obligate funds for projects. The enabling legislation limits increases or decreases annually thereafter by the lesser of four and one half percent (4.5%) of the limit for the prior fiscal year or the percentage increase or decrease of the dedicated sales tax revenue amount over the prior fiscal year.

The SOI Due Diligence Process

The SOI process involves filing an SOI electronically with the MSBA by the dates established, with MSBA staff readily available to address concerns, questions and issues during the filing period. Once the filing period has closed, MSBA staff commence the due diligence process for all SOIs.

This 4-phase process includes:

1. Review SOI submissions for completeness;
2. Review SOI submissions and accompanying documents for content;
3. Conduct staff study visits, if required; and
4. Recommend SOIs for invitation into the ARP

During this process, the MSBA may seek to obtain additional or clarifying information from districts. As the MSBA reviews the entire cohort of SOIs received, it will determine the appropriate level of due diligence that will be required for each SOI and will notify districts of next steps accordingly.

1. Review SOI submission for completeness:

Once the SOI system has closed, MSBA staff review each submission to check that all of the required materials have been received. The MSBA works with districts throughout the filing period to ensure that the SOI is complete.

For all SOI submissions, the district needs to provide:

- An electronic version of the SOI with the required electronic signatures; there are two separate certification locations in each SOI where district officials sign;
- An electronic version of the closed schools information with the required electronic signatures;
- Hard copies of the required local vote documentation that is detailed in the SOI; and
- Any supporting materials required to be submitted with the SOI.

In addition to meeting the online submission deadlines and requirements for the SOI and Closed School information, districts are expected to submit hard copies of the required materials (vote documentation and supporting materials) to the MSBA and have them post-marked on or before

the ARP submission deadline. The district and the MSBA should discuss in advance of the filing date any extenuating circumstances or requests for exceptions to receipt of the required hard copy material.

2. **Review each SOI submission and accompanying documents for content:**

Once an SOI submission is determined to be complete, MSBA staff review the information and any additional documents submitted by the district. MSBA staff then compile the data necessary to assess which SOIs filed in that calendar year may qualify for the ARP. When evaluating the qualifying factors, staff rely on many different data sources. MSBA staff use the SOI, the MSBA project management system, the MSBA's 2016 School Survey, as well as information from the Department of Elementary and Secondary Education ("DESE") website. Many factors can impact the assessment of an SOI, such as overcrowding, building condition, general environment and program deficiencies. As such, it is important to assemble as much data as possible so that staff may gain a thorough understanding of the issues identified in the SOI. An analysis of the qualifying factors produces a group of SOIs for further consideration. Depending on the volume of qualifying SOIs, the MSBA may have to introduce additional limiting factors to maintain the 2018 ARP budget. Further review of SOIs may or may not require a staff study visit.

3. **Conduct Staff Study Visits, if required:**

If MSBA staff determine that a staff study visit is needed to complete the due diligence process, MSBA staff will visit the facility identified in the SOI. The staff study visit lasts approximately one hour and is an opportunity for the MSBA to further understand the issues identified in the district's SOI. MSBA staff request that the district have someone familiar with the facilities and systems present for the visit. The district is requested to provide a copy of the facility floor plans (emergency/evacuation plans are sufficient) ahead of the MSBA's visit.

The staff study visit starts with a meeting to review the SOI and the MSBA process, and then to hear district concerns. The discussion is followed by a tour of the main areas of the school, as well as typical general classrooms and specialty spaces. If the district's SOI includes the replacement of the roof, then access to the roof should be provided to MSBA staff.

Dependent upon the number of staff study visits that are required, this phase can take approximately 4 to 6 weeks, with visits typically scheduled from March through April.

4. **Recommend SOIs for Invitation into the Accelerated Repair Program:**

Once the content review and staff study visits have been completed, MSBA staff once again review the factors, noted above, that can impact the assessment of the SOIs. As stated above, due to the statutory cap, the MSBA may be constrained to limit the number of ARP projects in a given year. Among the factors that the MSBA may consider should it be required to limit the number of ARP projects, are the degree of the disrepair of the systems to be replaced and the frequency with which issues associated with the disrepair arise.

MSBA staff then provide their findings to the Chief Executive Officer, Executive Director/Deputy Chief Executive Officer, and the MSBA's Facilities Assessment Subcommittee.

Once the recommendations have been accepted, MSBA staff present the recommended SOIs to the Board of Directors for a vote to receive an invitation into the ARP.

Exhibit D

Invitation to Accelerated Repair Program

District	School	Age of Existing Building	Grade Configuration	2017-2018 Enrollment	Existing Square Footage	Invited Scope Recommendation
Blackstone-Millville Regional School District	Millville Elementary School	1992	PK-5	285	70,386	Boilers
Boston	James Otis Elementary School	1905	PK-5	398	35,100	Windows/Doors
	John D. O'Bryant School of Mathematics and Science	1977	7-12	1,437	197,943	Windows/Doors
	Muriel S. Snowden International School at Copley	1885	9-12	444	36,400	Roof
	Josiah Quincy Elementary School	1976	K-5	832	212,079	Boilers
	Rafael Hernández K-8 School	1923	K-8	389	64,313	Boilers
	Donald McKay K-8 School	1926	PK-8	778	79,082	Boilers
	Patrick Lyndon K-8 School	1919	PK-8	582	93,374	Boilers
Bourne	Bourne High School	1961	9-12	436	150,000	Roof
Cambridge	Graham and Parks School	1960	PK-5	392	79,373	Roof
Danvers	Highlands Elementary School	1956	K-5	373	54,858	Roof
East Longmeadow	Meadow Brook Elementary School	1969	PK-2	563	74,300	Roof
Fall River	Westall Elementary School	1908	K-12	57	45,630	Roof, Boilers
	Resiliency Preparatory Academy	1927	7-12	250	170,996	Roof, Boilers
Lynn	Lynn Vocational Technical Institute	1983	9-12	1,008	98,000	Roof
Nashoba Valley Technical School District	Nashoba Valley Technical High School	1968	9-12	698	205,000	Roof; Windows/Doors
New Bedford	John A. Parker Elementary School	1964	PK-5	285	53,669	Roof
	Trinity Day Academy	1931	6-12	79	45,000	Boilers
New Salem-Wendell Regional School District	Swift River School	1976	PK-6	152	36,000	Windows/Doors
Newton	F.A. Day Middle School	1971	6-8	978	152,990	Boilers
	Bigelow Middle School	1967	6-8	525	92,500	Boilers
Norfolk	H. Olive Day School	1992	PK-2	462	81,560,	Roof
Norfolk County Agricultural School District	Norfolk County Agricultural High School	1915, 1966/1982, 1988,1966	9-12	550	203,574	Partial Roof; Partial Boilers; Partial Windows/Doors
Quaboag Regional School District	West Brookfield Elementary School	1953	PK-6	304	62,700	Windows/Doors
Springfield	Milton Bradley School	1964	K-5	545	113,026	Roof
	Springfield High School of Science and Technology	1951	9-12	1,304	247,546	Boilers
Swansea	Joseph Case High School	1975	9-12	535	130,200	Boilers
Tantasqua Regional School District	Tantasqua Regional Junior High School	1974	7-8	590	149,766	Windows/Doors
Taunton	Taunton Alternative High School	1924	9-12	89	70,297	Roof; Windows/Doors
Ware	Ware Middle School	1961	4-6	335	70,462	Windows/Doors
	Stanley M. Koziol Elementary School	1971	PK-3	412	50,714	Boilers
West Bridgewater	Howard Elementary School	1958	4-6	270	45,000	Roof
Westborough	Elsie A. Hastings Elementary School	1970	PK-3	500	77,432	Roof; Windows/Doors; Boilers
Worcester	Challenge and Reach Academy	1897	4-10	60	27,813	Roof; Windows/Doors; Boilers